## **Improving targeting in social welfare programmes in Indonesia**

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# Highlights

#### **Evidence impact**

Positive findings on self-targeting in an existing programme have informed the design of a new pilot project to create a unified database of government welfare scheme participants.

#### Factors that contributed to impact

- The evaluation responded to an explicit demand for evidence from the government, which wanted to lower mis-targeting and to cost-effectively develop a unified list of beneficiaries.
- Researchers ensured strong local buy-in by coordinating and communicating with all the ministries and departments involved in redesigning the national targeting policy, from the evaluation design stage onwards.
- The evaluation provided timely and contextual inputs on efficacy, cost-effectiveness and acceptability of different targeting modes.

### Impact evaluation details

Title: Targeting the ultra poor: evidence from a field experiment in Indonesia

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Status : Completed April 2013



## Context

Governments in developing countries often find it challenging to identify or target people for poverty reduction programmes because they lack verifiable records of people's income and assets. Despite developing targeting strategies that do not rely on directly observing incomes, targeting errors in these programmes are an enduring challenge. They can have mis-targeting rates of up to 50 per cent, which means many social programmes designed to help the poor never end up reaching them.

To address this issue, Indonesia's Ministry of National Development and Planning (BAPPENAS) has been working on a unified, nationwide database of welfare participants. It sought technical assistance to develop strong targeting strategies that select, list and update the names of recipients of multiple social programmes.

Abdul Latif Jameel Poverty Action Lab and local World Bank researchers designed and carried out the 3ie-supported evaluation in cooperation with BAPPENAS. They compared the efficacy and cost-effectiveness of different targeting methods, including proxy means testing; community targeting; and self-identification for a government-supported conditional cash transfer programme, *Program Keluarga Harapan* (PKH).

PKH covers approximately 6–10 per cent of the poorest of Indonesia's population. Eligibility is determined based on proxy means testing – a weighted sum of approximately 40 easy-to-observe assets. Programme participants receive approximately US\$150 per year for six years.

The 2010 evaluation came at a particularly relevant time, as the government was deliberating on moving away from targeting based on costly surveys and planning to redesign its national policy for administering social programmes like PKH. Researchers worked with all relevant departments, including the National Team for the Acceleration of Poverty Reduction (*Tim* Nasional Percepatan Penanggulangan Kemiskinan, or TNP2K), the Central Statistics Agency (

*Badan Pusat Statistik*, or BPS) and BAPPENAS. The evaluation provided timely insights for developing more accurate beneficiary lists and informed targeting mechanisms to facilitate the updating of such databases.

# Evidence

The study findings showed that self-targeting is more effective, and more cost-effective, in targeting people living in poverty than the current approach of using proxy means test-based surveys to target the government-supported conditional cash transfer. Community-based targeting was less effective. However, communities were more satisfied with community-based targeting than self-targeting.

# **Evidence impacts**

### Informing the transition to effective and efficient targeting

Although the government has stopped large-scale participant identification surveys, it is still testing the transition to alternative cost-effective targeting mechanisms to update its unified database of social programme participants. In line with the findings, the government is gradually moving towards integrating self-targeting and community targeting mechanisms.

In 2018, TNP2K launched a pilot project, *Mekanisme Pemutakhiran Mandiri*, to test a selftargeting mechanism that was similar to the one in the 3ie-supported impact evaluation. According to a senior TNP2K official, the study findings (along with other related research) informed discussions regarding the design of the pilot project, particularly its self-targeting strategy. Under this pilot project, people who are eligible for social programmes can proactively apply for inclusion in the unified database of government welfare scheme participants.

# **Suggested citation**

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